

Strategic Business Reviews											
			Estimated Achievement 2020/2021		Estimated Achievement 2021/2022		Estimated Achievement 2022/2023		Estimated Achievement 2023/2024 & 2024/2025		BRAG Status
Review	Corporate Priority	Scope	Low £000	High £000	Low £000	High £000	Low £000	High £000	Low £000	High £000	
<u>Maximising Enablers</u>											
Work Place Transformation	Efficient Council		50	50	50	50	50	50	50	50	
		<p>Building on the first phase of work place transformation this strategic business review is design to:</p> <ul style="list-style-type: none"> • Identify cost savings in relation to ICT expenditure and contract management • Review the print and telephony arrangements to reduce costs • Implement a digital strategy to maximise the use of technology • Realise the benefits of Office 365 and collaborative working tools and reduce duplication of other ICT solutions • Enable remote working to release dependency on our building (linked to the assets and property Strategic Review) <p><u>Progress Update</u></p> <p>The estimated savings for 2020/21 are on target to be achieved. Further work is now taking place to identify the opportunities for the estimated savings for 2021/22. This is particularly in relation to the review of telephony, printing and postage.</p> <p><u>Financial Update</u></p> <p>The ICT budget has been reduced by £50,000 for 2020/2021. Expenditure reduction measures include tighter control of some areas of expenditure and rationalisation of systems.</p>									

Table 9: Strategic Business Reviews

Strategic Business Reviews			
Review	Corporate Priority	Scope	BRAG Status
<u>Maximising Resources</u>			
Use of external grants	Efficient Council	<p>This strategic business review is concerned with the bidding, receipt and deployment of additional grant funding that is available to the council and its partners. It is estimated that the organisation receives approximately £22m additional funding to support our priorities. This review will explore how the grants are utilised across the council to deliver outcomes for our residents. It will also review our governance arrangements to increase transparency and a One Council approach to seeking and using this additional funding.</p> <p>This review will also consider the impact of the removal of these grants and the risk placed on core funding.</p>	
<u>Managing Demand</u>			
Reducing demand by changing behaviours	Efficient Council	The Council's role in place shaping means that we need to encourage and enable communities to do as much as they can for themselves and to build resilience. This strategic business review will identify those services that experience high demand to identify any opportunities to work closely with our communities to encourage changes in behaviour. This has been done in many other locations to deal with issues relating to littering, payment of council tax and antisocial activities.	
Prevention and early intervention services	Social Services & Education	This review will focus on an evaluation of the long term impact of prevention and early intervention on reducing the requirement for high cost services and better outcomes for our most vulnerable residents.	
<u>Maximising Enablers</u>			
Using data to deliver better services	Efficient Council	Becoming a 21 st Century Council means using data and insight to drive decision making. This Strategic Business Review will identify opportunities for the sharing of data to design services and target our resources to deliver outcomes for our residents.	

